

Vision in Action Report Card – 2009 (Draft 12-16-09)

Goals	Outcome	Baseline Status	2009 Level
Priority Initiatives	<ul style="list-style-type: none"> Maintaining undergraduate enrollment at a maximum of 7200 students over the next five years 		
	<ul style="list-style-type: none"> Enhancing residentiality to approximately two-thirds of the undergraduate enrollment 		
	<ul style="list-style-type: none"> Enhancing the capacity for graduate education over the next decade 		
Recruit and retain students, faculty and staff who can achieve their full potential at TCU	<ul style="list-style-type: none"> Expand the number of Chancellor’s Scholars to improve TCU’s academic profile 		
	<ul style="list-style-type: none"> Increase the number of Community Scholars to increase diversity at TCU 		
	<ul style="list-style-type: none"> Increase other scholarship support for under- graduates, both in number and amount 		
	<ul style="list-style-type: none"> Increase other scholarship support for graduate students, both in number and amount 		
	<ul style="list-style-type: none"> Through the “Successful Graduation” initiative, increase freshman-to sophomore retention from 83 to 88 percent, increase the five-year graduation rate from 67 to 70 percent and improve retention among targeted populations 		
	<ul style="list-style-type: none"> Selectively add new faculty to bolster and improve existing programs, moving to a student-faculty ratio of 13:1 from the current 14.7:1 		

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	<ul style="list-style-type: none"> • Reduce TCU’s dependency on part-time and visiting faculty 		
	<ul style="list-style-type: none"> • Strategically add endowed chairs and professorships 		
Design a vibrant learning community characterized by distinctive curricular, co-curricular and residential programs	<ul style="list-style-type: none"> • Successfully implement the new TCU Core Curriculum 		
	<ul style="list-style-type: none"> • Create and further develop a small number of interdisciplinary centers and institutes, such as the new Institute for Environmental Studies, a collaboration of the College of Science and Engineering, AddRan College and the School of Education 		
	<ul style="list-style-type: none"> • Further integrate curricular and co-curricular programs, such as a leadership initiative that will comprise the current co-curricular Leadership Center, a leadership minor in psychology and activities initiated by the holder of the new Henderson Chair of University Leadership in the M.J. Neeley School of Business 		
	<ul style="list-style-type: none"> • Sustain and amplify the existing commitment to undergraduate research and creative activity, and develop a capstone project in research or creative activity for undergraduates 		
	<ul style="list-style-type: none"> • Nurture opportunities for professional growth for faculty and staff 		
	<ul style="list-style-type: none"> • Enhance the TCU Honors Program 		
	<ul style="list-style-type: none"> • Develop the Neeley Fellows Program, a business school honors offering 		
	<ul style="list-style-type: none"> • Add a doctorate of mass communication 		
	<ul style="list-style-type: none"> • Add an MS degree in engineering management 		

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	<ul style="list-style-type: none"> Restore the MFA degree in dance 		
	<ul style="list-style-type: none"> Create a graduate certificate program in Geographical Information Systems 		
	<ul style="list-style-type: none"> Develop an Applied Health & Fitness Center and a Radiation & Research Foundation 		
	<ul style="list-style-type: none"> Develop a Summer Business Institute, an Experiential Fund, a Dean's Innovation Fund designed to provide seed money for new projects, and endowed teaching and student service awards in the Neeley School 		
	<ul style="list-style-type: none"> In the Institute for Environmental Studies, develop a relationship with the Botanical Research Institute of Texas, create an environmental stewardship program and facilitate environmental research 		
	<ul style="list-style-type: none"> Create or enhance endowments for the University Art Gallery, the choreographer-in-residence program, theatre performance series and the Center for Latin American Music 		
Sustain an environment in which rich personal interaction is enhanced by outstanding facilities and appropriate technology	<ul style="list-style-type: none"> Complete the reshoring of academic and teaching facilities begun in 2000 		
	<ul style="list-style-type: none"> Add an Education Complex, including a complete renovation of the Bailey Building and construction of an education annex 		

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	<ul style="list-style-type: none"> • Create a University Commons, including a new University Union, new student housing providing more beds, and a renovation of the current Brown-Lupton Student Center for academic and student-life programs 		
	<ul style="list-style-type: none"> • Renovate the Ballet Building 		
	<ul style="list-style-type: none"> • Create a pedestrian-friendly campus 		
	<ul style="list-style-type: none"> • Ensure that TCU’s labs and classrooms remain technology-rich, including upgrades to guarantee that appropriate technology is available to students for learning and to faculty for teaching, research and creative activity 		
	<ul style="list-style-type: none"> • Provide funds for library expansion and renovation planning, as well as endowments for electronic resources and library excellence 		
	<ul style="list-style-type: none"> • Provide funds for digitization of historic TCU photographs and theses and dissertations, as well as creation of a database of 18th century literature 		
Accelerate our connection with the greater community: Fort Worth, Texas, the nation and the world	<ul style="list-style-type: none"> • Continue to offer professional programs that benefit North Texas, such as the Nurse Anesthesia Program 		
	<ul style="list-style-type: none"> • After careful feasibility assessments, offer selected new programs of direct value to the community in such areas as education, child development and business management 		
	<ul style="list-style-type: none"> • Create outreach programs in health care 		

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	<ul style="list-style-type: none"> • Provide programs that link wise business practices with education and environmental management, such as the Educational Leadership MBA 		
	<ul style="list-style-type: none"> • Continue outreach to North Texas teachers through the Mathematics, Science & Technology Institute and add both M.Ed. and Ph.D. degrees in science education 		
	<ul style="list-style-type: none"> • Further reach out to children in the greater community through Starpoint and KinderFrogs schools, the Miller Speech and Hearing Clinic, the Center for Child Development and the Monnig Meteorite Gallery 		
	<ul style="list-style-type: none"> • Create endowments for the Center for Texas Studies and the Center for Civic Literacy 		
	<ul style="list-style-type: none"> • Establish “Real World,” a student-run advertising/public relations firm in the Schieffer School of Journalism that will provide pro bono service for local nonprofit agencies 		
	<ul style="list-style-type: none"> • Create the Texas Center for Community Journalism in the Schieffer School to help elevate the quality of small-town newspapers 		
	<ul style="list-style-type: none"> • Offer speakers’ programs of distinction that will benefit the Fort Worth community 		
	<ul style="list-style-type: none"> • Sustain TCU’s commitment to providing students with a global education experience 		
	<ul style="list-style-type: none"> • Provide scholarships to permit TCU students with financial need to participate in international programs 		

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	<ul style="list-style-type: none"> Responding to changing demographics, develop a bilingual ESL and reading program 		
	<ul style="list-style-type: none"> Build a concert hall to fill cultural needs of the region 		
	<ul style="list-style-type: none"> Sustain an athletic program that promotes both athletic excellence and academic achievement 		
Couple wise financial stewardship with a well-planned entrepreneurial approach to academic opportunities	<ul style="list-style-type: none"> Develop more transparent, data-driven funding processes 		
	<ul style="list-style-type: none"> Support innovation through the five-year Strategic Initiatives Program funded by the Board of Trustees 		
	<ul style="list-style-type: none"> Develop a Committee of Quality Enhancement, reporting to the Office of the Provost, to facilitate program review 		
	<ul style="list-style-type: none"> Use external consultants to help in feasibility studies for new programs 		
The TCU Promise	<ul style="list-style-type: none"> A low student/faculty ratio with small class size 		
	<ul style="list-style-type: none"> Easy access to faculty 		
	<ul style="list-style-type: none"> High-quality advising 		
	<ul style="list-style-type: none"> Innovative learning experiences sustained throughout the undergraduate years 		
	<ul style="list-style-type: none"> The opportunity to conduct research and engage in creative activity 		
	<ul style="list-style-type: none"> A stimulating and safe residential environment 		

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	<ul style="list-style-type: none">• A high-value degree		
	In turn, the University expects students to:		
	<ul style="list-style-type: none">• Be intellectually curious		
	<ul style="list-style-type: none">• Be active learners		
	<ul style="list-style-type: none">• Have high ethical and moral standards		
	<ul style="list-style-type: none">• Be engaged with the world around them		